

MONTACHUSETT REGIONAL VOCATIONAL TECHNICAL SCHOOL

FINAL BUDGET PLAN



July 1, 2017

June 30, 2018

SERVING THE COMMUNITIES OF:

Ashburnham, Ashby, Athol, Barre, Fitchburg, Gardner, Harvard,
Holden, Hubbardston, Lunenburg, Petersham, Phillipston, Princeton,
Royalston, Sterling, Templeton, Westminster, Winchendon

**MONTACHUSETT REGIONAL VOCATIONAL TECHNICAL SCHOOL DISTRICT
FISCAL YEAR 2018
BUDGET SUMMARY**

	<u>APPROVED</u> <u>FY'2017</u>	<u>APPROVED</u> <u>FY'2018</u>	<u>DIFF</u>
Net School Spending	22,997,641	23,339,672	342,031
Transportation & Above NSS	1,837,158	2,029,745	192,587
Capital Budget ~ Equipment	290,000	290,000	0
Vehicles	45,000	35,000	(10,000)
BONDS (Principal & Interest)	1,204,669	1,201,263	(3,406)
<u>Total Budget</u>	\$26,374,468	\$26,895,680	\$521,212
<u>Less Revenues:</u> Estimated Ch. 70	13,920,325	14,144,811	224,486
(1) <u>FY 18 REQUIRED MINIMUM CONTRIBUTION</u>	\$9,077,316	\$9,194,861	\$117,545
<u>Transportation & Other Operating Budget</u>	\$1,837,158	\$2,029,745	\$192,587
<u>Less:</u> Estimated Transportation Aid	1,090,000	1,232,580	142,580
Excess & Deficiency	0	118,500	118,500
(2) <u>NET TRANSPORTATION & OTHER OPERATING</u>	\$747,158	\$678,665	(\$68,493)
<u>Capital Budget ~ (Equipment & Vehicles)</u>	\$335,000	\$325,000	(\$10,000)
<u>Less:</u> Excess & Deficiency	295,000	137,500	(157,500)
(3) <u>NET CAPITAL ASSESSMENT</u>	\$40,000	\$187,500	\$147,500
<u>BONDS</u>	\$1,204,669	\$1,201,263	(\$3,406)
<u>Less:</u> School Building Authority Aid	948,213	948,213	0
(4) <u>NET BONDS</u>	\$256,456	\$253,050	(\$3,406)
TOTAL ASSESSMENT (All Budgets)	\$10,120,930	\$10,314,076	\$193,146

General Fund- Income and Expense Summary

General Fund Income	<i>Received</i> 13-14	<i>Received</i> 14-15	<i>Received</i> 15-16	<i>Received</i> 16-17	<i>Proposed</i> 17-18	<i>Change</i> (Decrease)	% Change
State Aid							
Chapter 70	13,764,000	13,800,675	13,837,825	13,920,325	14,144,811	224,486	1.61%
Transportation Reimbursement	815,343	1,065,340	1,197,975	1,331,125	1,232,580	(98,545)	-7.40%
School Building Authority Aid	948,213	948,213	948,213	948,213	948,213	0	0.00%
Local Receipts							
Community Assessments	8,682,724	9,441,464	10,039,328	10,120,930	10,314,076	193,146	1.91%
Interest Income	11,541	10,696	18,220	39,725	0	(39,725)	0.00%
Miscellaneous Receipts	629,815	121,214	59,196	145,590	0	(145,590)	0.00%
Appropriation from E&D	350,000	480,000	500,000	295,000	256,000	(39,000)	-13.22%
Fund Transfers	250,000	0	0	0	0	0	0.00%
Total General Fund Income	\$25,451,635	\$25,867,602	\$26,600,757	\$26,800,908	\$26,895,680	\$94,772	0.35%

General O&M Expenses	<i>Expended</i> 13-14	<i>Expended</i> 14-15	<i>Expended</i> 15-16	<i>Expended</i> 16-17	<i>Proposed</i> 17-18	<i>Change</i> (Decrease)	% Change
District Leadership	964,228	978,813	899,065	900,557	943,661	43,104	4.79%
Instruction	12,673,632	13,000,254	13,650,061	13,588,046	13,763,204	175,158	1.29%
Student Services	2,424,489	2,669,694	2,724,344	2,810,455	2,896,228	85,773	3.05%
Operations & Maintenance	2,897,024	3,144,022	3,142,047	3,183,704	3,106,815	(76,889)	-2.42%
Fixed Charges	4,055,703	4,041,062	3,948,530	3,976,770	4,341,409	364,639	9.17%
Fixed Assets	315,000	223,688	293,050	357,679	325,000	(32,679)	-9.14%
Tuition	242,000	280,442	363,088	343,079	318,100	(24,979)	-7.28%
Total Expenses	\$23,572,076	\$24,337,975	\$25,020,185	\$25,160,290	\$25,694,417	\$534,127	2.12%

Debt Service	<i>Expended</i> 13-14	<i>Expended</i> 14-15	<i>Expended</i> 15-16	<i>Expended</i> 16-17	<i>Proposed</i> 17-18	<i>Change</i> (Decrease)	% Change
Principal	923,000	957,000	994,000	1,030,000	1,068,000	38,000	3.69%
Interest	290,204	253,099	214,628	174,669	133,263	(41,406)	-23.71%
Total Expense	\$1,213,204	\$1,210,099	\$1,208,628	\$1,204,669	\$1,201,263	(\$3,406)	-0.28%
Total General Fund Expenses	\$24,785,280	\$25,548,074	\$26,228,813	\$26,364,958	\$26,895,680	\$530,722	2.01%

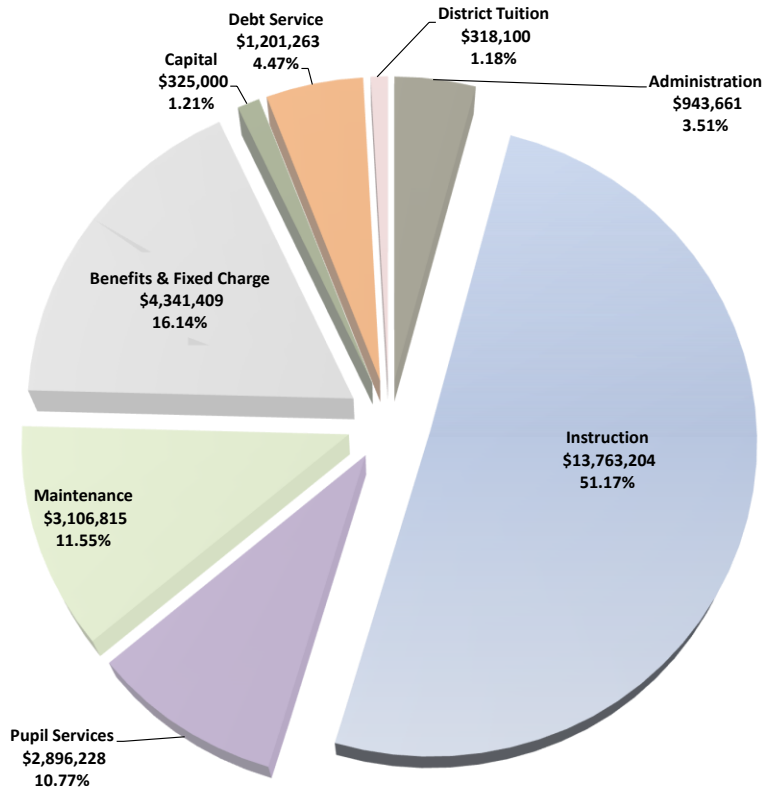
	<i>13-14</i>	<i>14-15</i>	<i>15-16</i>	<i>16-17</i>	<i>17-18</i>	<i>Change</i> (Decrease)	<i>Change</i> (Decrease)
Foundation Enrollment	1,453	1,467	1,486	1,500	1,496	(4)	-0.27%

SUMMARY BY FUNCTION CODE

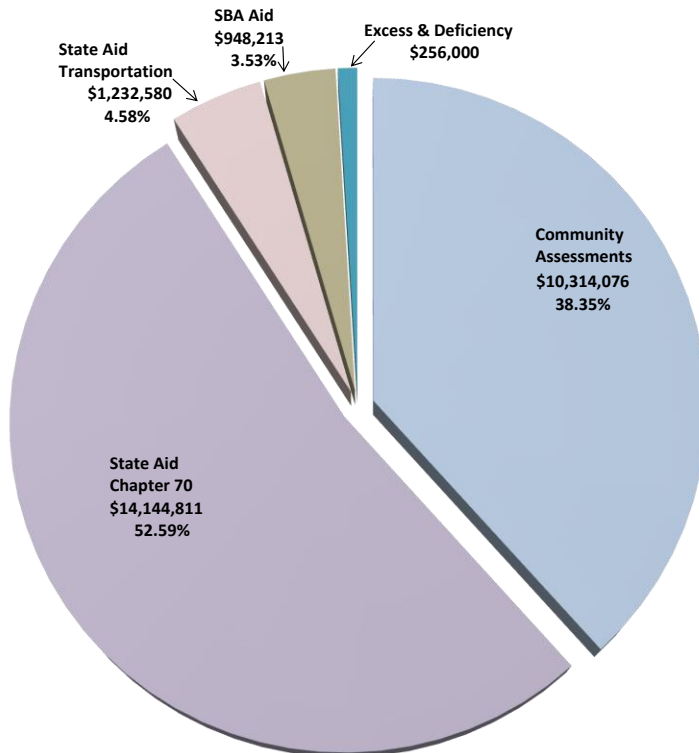
2014 -2018

Function Code	Function Description	FY 14 Actual Expenditures	FY 15 Actual Expenditures	FY16 Actual Expenditures	FY17 Actual Expenditures	FY18 Proposed Budget	Increase/ Decrease FY 17 to FY 18	Percentage Incr/Decr FY17 to FY18
1100	School Committee	50,807	64,257	49,609	46,347	48,708	2,361	5.09%
1200	Superintendent's Office	241,484	306,758	227,052	225,577	313,205	87,628	38.85%
1400	Finance and Legal	562,475	535,256	507,984	510,697	480,966	(29,731)	-5.82%
1450	District Technology	138,409	72,543	114,420	117,936	100,782	(17,154)	-14.55%
	FUNCTION 1000 DISTRICT LEADERSHIP	993,175	978,813	899,065	900,557	943,661	43,104	4.79%
2100	Curriculum Supervision	941,755	939,668	848,371	901,120	960,606	59,486	6.60%
2200	Principal's Office	408,374	414,926	547,659	530,293	426,018	(104,275)	-19.66%
2250	Building Technology	352,187	392,725	391,540	270,624	268,201	(2,423)	-0.90%
2300	Teaching Services	8,246,589	8,716,852	9,017,173	9,305,704	9,383,997	78,293	0.84%
2320	Medical/Therapeutic Services	-	-	-	-	5,500	5,500	100.00%
2350	Professional Development	244,852	203,931	145,778	187,387	195,106	7,719	4.12%
2400	Textbooks and Instructional Materials	1,245,672	873,032	991,303	961,161	927,679	(33,482)	-3.48%
2450	Instructional Technology	144,214	133,514	329,423	100,818	272,840	172,022	170.63%
2700	Student Services	1,118,686	1,238,782	1,274,635	1,225,015	1,203,651	(21,364)	-1.74%
2800	Psychological Services	99,001	86,824	104,180	105,924	119,606	13,682	12.92%
	FUNCTION 2000 INSTRUCTION	12,801,330	13,000,254	13,650,061	13,588,046	13,763,204	175,158	1.29%
3200	Health Services	173,895	185,231	203,933	211,489	214,966	3,477	1.64%
3300	Student Transportation	1,530,231	1,800,038	1,865,983	1,895,421	1,988,366	92,945	4.90%
3510	Athletic Services	346,971	368,388	356,976	401,680	368,202	(33,478)	-8.33%
3520	Student Activities	179,451	199,291	180,213	178,030	196,572	18,542	10.42%
3600	Security	118,265	116,747	117,240	123,835	128,123	4,288	3.46%
	FUNCTION 3000 STUDENT SERVICES	2,348,813	2,669,694	2,724,344	2,810,455	2,896,228	85,773	3.05%
4110	Custodial Services	651,101	664,141	702,301	677,150	716,286	39,136	5.78%
4120	Heating of Building	928,762	153,171	160,111	163,800	170,000	6,200	3.79%
4130	Utilities	490,949	1,357,492	1,305,005	1,324,443	1,328,650	4,207	0.32%
4210	Maintenance of Grounds	49,456	46,683	68,659	73,909	47,000	(26,909)	-36.41%
4220	Maintenance of Buildings	455,929	479,355	358,264	310,105	315,112	5,007	1.61%
4230	Maintenance of Equipment	242,332	267,880	301,639	346,845	281,500	(65,345)	-18.84%
4300	Extraordinary Maintenance	-	18,975	134,470	-	110,000	110,000	100.00%
4400	Networking & Telecomm	49,664	18,629	8,634	115,893	28,000	(87,893)	-75.84%
4450	Technology Maintenance	104,599	137,697	102,964	171,558	110,267	(61,291)	-35.73%
	FUNCTION 4000 OPERATIONS & MAINT	2,972,793	3,144,022	3,142,047	3,183,703	3,106,815	(76,888)	-2.42%
5100	Employee Retirement	226,728	243,961	259,179	251,603	271,503	19,900	7.91%
5200	Employee Benefits	2,741,888	2,835,254	2,569,570	2,582,866	2,849,090	266,224	10.31%
5250	Retired Employee Benefits	859,100	821,348	969,651	1,004,045	1,068,842	64,797	6.45%
5260	Other Non-Employee Insurance	98,564	121,872	122,882	117,565	126,000	8,435	7.17%
5500	Fixed Charges	14,394	18,627	27,248	20,691	25,974	5,283	25.53%
	FUNCTION 5000 FIXED CHARGES	3,940,674	4,041,062	3,948,530	3,976,770	4,341,409	364,639	9.17%
7000	Acquisition of Fixed Assets	300,000	223,688	293,050	357,679	325,000	(32,679)	-9.14%
	FUNCTION 7000 FIXED ASSETS	300,000	198,688	293,050	357,679	325,000	(32,679)	-9.14%
8100	Long Term Debt - Principal	923,000	957,000	994,000	1,030,000	1,068,000	38,000	3.69%
8200	Long Term Debt - Interest	290,204	253,099	214,628	174,669	133,263	(41,406)	-23.71%
	FUNCTION 8000 DEBT RETIREMENT	1,213,204	1,210,099	1,208,628	1,204,669	1,201,263	(3,406)	-0.28%
9000	Tuition to other districts	215,251	280,442	363,088	343,079	318,100	(24,979)	-7.28%
	FUNCTION 9000 TUITION	215,251	280,442	363,088	343,079	318,100	(24,979)	-7.28%
Total		\$ 24,785,240	\$ 25,548,074	\$ 26,228,813	\$ 26,364,958	\$ 26,895,680	\$ 530,722	2.01%

FY 18 SPENDING BY FUNCTION



FY 18 REVENUE BY SOURCE



Massachusetts Department of Elementary and Secondary Education
Office of School Finance



FY18 Chapter 70 Foundation Budget

832 Montachusett

	Base Foundation Components										Incremental Costs Above The Base			TOTAL*
	(1) Pre-School	(2) ----- Kindergarten ----- Half-Day	(3) Full-Day	(4) Elementary	(5) Jr High/ Middle	(6) High School	(7) ELL PK	(8) ELL K Half	(9) ELL KF - 12	(10) Voca- tional	(11) Special Ed In District	(12) Special Ed Out of Dist	(13) Economically Disadvantaged	
Foundation Enrollment	0	0	0	0	0	0	0	0	0	1,496	71	0	364	1,496
1 Administration	0	0	0	0	0	0	0	0	0	550,588	180,351	0	0	730,938
2 Instructional Leadership	0	0	0	0	0	0	0	0	0	994,421	0	0	0	994,421
3 Classroom and Specialist Teachers	0	0	0	0	0	0	0	0	0	10,031,428	595,111	0	1,133,241	11,759,781
4 Other Teaching Services	0	0	0	0	0	0	0	0	0	700,846	555,647	0	0	1,256,494
5 Professional Development	0	0	0	0	0	0	0	0	0	313,577	28,708	0	24,941	367,226
6 Instructional Equipment & Tech	0	0	0	0	0	0	0	0	0	1,847,889	25,057	0	0	1,872,946
7 Guidance and Psychological	0	0	0	0	0	0	0	0	0	553,640	0	0	0	553,640
8 Pupil Services	0	0	0	0	0	0	0	0	0	745,756	0	0	0	745,756
9 Operations and Maintenance	0	0	0	0	0	0	0	0	0	2,490,990	201,460	0	175,022	2,867,472
10 Employee Benefits/Fixed Charges	0	0	0	0	0	0	0	0	0	1,842,449	233,514	0	115,035	2,190,998
11 Special Ed Tuition	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12 Total	0	0	0	0	0	0	0	0	0	20,071,583	1,819,849	0	1,448,240	23,339,672
13 Wage Adjustment Factor	100.0%										Foundation Budget per Pupil			15,601
14 Economically Disadvantaged Decile	5													

* Total foundation enrollment does not include columns 11 through 13, because those columns represent increments above the base. The pupils are already counted in columns 1 to 10.
 Total foundation enrollment assigns pupils in pre-kindergarten and half-time kindergarten an enrollment count of .5.
 Special education in-district headcount is an assumed percentage, representing 3.75 percent of K to 12 non-vocational enrollment and 4.75 percent of vocational enrollment.
 Special education out-of-district headcount is also an assumed percentage, representing 1 percent of non-vocational K-12 enrollment.
 Economically disadvantaged headcounts are the number of pupils in columns 1 through 10 who are directly certified as eligible for the Supplemental Nutrition Assistance Program (SNAP); the Transitional Assistance for Families with Dependent Children (TAFDC); the Department of Children and Families' (DCF) foster care program; and MassHealth (Medicaid).
 Each component of the foundation budget represents the enrollment on line 1 multiplied by the appropriate state-wide foundation allotment.
 The wage adjustment factor is applied to underlying rates in all functions except instructional equipment, benefits and special education tuition.
 The foundation budget shown on this page may differ from the final number used in the formula, due to rounding error.

**Massachusetts Department of Elementary and Secondary Education
FY18 Chapter 70 Summary**



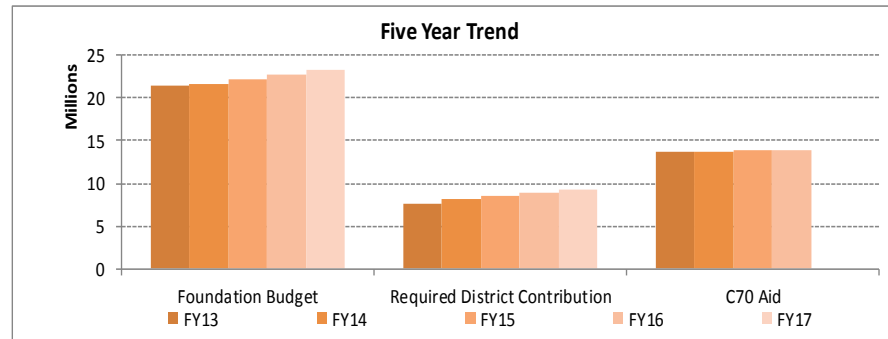
832 Montachusett

Aid Calculation FY18

Prior Year Aid	
1 Chapter 70 FY17	13,920,325
Foundation Aid	
2 Foundation budget FY18	23,339,672
3 Required district contribution FY18	9,194,861
4 Foundation aid (2 -3)	14,144,811
5 Increase over FY17 (4 - 1)	224,486
Minimum Aid	
6 Minimum \$30 per pupil increase	0
Non-Operating District Reduction to Foundation	
7 Reduction to foundation	0
Transitional Relief for Significant and Negative Impact of the Change in Low-income Enrollment Measurement	
8 Additional aid	0
FY18 Chapter 70 Aid	
9 sum of line 1, 5 minus 7	14,144,811

Comparison to FY17

	FY17	FY18	Change	Pct Chg
Enrollment	1,500	1,496	-4	-0.27%
Foundation budget	22,983,366	23,339,672	356,306	1.55%
Required district contribution	9,077,316	9,194,861	117,545	1.29%
Chapter 70 aid	13,920,325	14,144,811	224,486	1.61%
Required net school spending (NSS)	22,997,641	23,339,672	342,031	1.49%
Target aid share	59.09%	59.61%		
C70 % of foundation	60.57%	60.60%		
Required NSS % of foundation	100.06%	100.00%		



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832 Montachusett

Massachusetts Department of Elementary and Secondary Education

Office of School Finance

FY18 Chapter 70

Regional District Enrollment and Contributions by Member City or Town



832 Montachusett

LEA	Member	District Foundation Enrollment				District Required Minimum Contribution		
		FY17	FY18	Change	Pct of Town Enrollment	FY17	FY18	Change
	District Total	1,500	1,496	-4		9,077,316	9,194,861	117,545
11	ASHBURNHAM	58	58	0	5.2%	400,340	405,012	4,672
12	ASHBY	37	34	-3	7.9%	309,297	284,043	-25,254
15	ATHOL	85	86	1	5.1%	191,478	205,422	13,944
21	BARRE	37	42	5	5.2%	225,548	272,523	46,975
97	FITCHBURG	418	398	-20	6.5%	1,687,870	1,584,617	-103,253
103	GARDNER	153	163	10	6.1%	718,012	789,385	71,373
125	HARVARD	6	7	1	0.7%	77,729	90,800	13,071
134	HOLDEN	65	73	8	2.3%	597,966	672,614	74,648
140	HUBBARDSTON	71	75	4	12.1%	567,184	619,789	52,605
162	LUNENBURG	91	92	1	5.1%	824,401	805,318	-19,083
234	PETERSHAM	4	2	-2	1.6%	50,068	24,978	-25,090
235	PHILLIPSTON	19	26	7	10.6%	155,159	198,067	42,908
241	PRINCETON	23	20	-3	4.4%	293,310	258,749	-34,561
255	ROYALSTON	19	15	-4	10.5%	87,950	77,394	-10,556
282	STERLING	65	68	3	5.7%	736,936	801,647	64,711
294	TEMPLETON	112	97	-15	8.2%	640,362	573,987	-66,375
328	WESTMINSTER	82	74	-8	6.0%	738,093	691,005	-47,088
343	WINCHENDON	155	165	10	10.7%	775,613	839,511	63,898

STUDENT ENROLLMENT AND SCHOOL ATTENDING CHILDREN COMPARISONS

<u>COMMUNITIES</u>	FOUNDATION ENROLLMENT			SCHOOL ATTENDING CHILDREN (GR. 1-12)		
	<i>(Basis for Operational Apportionment)</i>			<i>(Basis for Capital Apportionment)</i>		
	<u>10-01-15**</u>	<u>10-01-16**</u>	<u>DIFF</u>	<u>10-01-15**</u>	<u>10-01-16**</u>	<u>DIFF</u>
ASHBURNHAM	58	58	0	1,066	1,036	(30)
ASHBY	37	34	(3)	464	443	(21)
ATHOL	85	86	1	1,570	1,504	(66)
BARRE	37	42	5	826	816	(10)
FITCHBURG	418	398	(20)	5,966	6,156	190
GARDNER	153	163	10	2,619	2,581	(38)
HARVARD	6	8	2	1,033	1,011	(22)
HOLDEN	65	73	8	3,117	3,059	(58)
HUBBARDSTON	71	75	4	628	629	1
LUNENBURG	91	92	1	1,704	1,645	(59)
PETERSHAM	4	2	(2)	124	107	(17)
PHILLIPSTON	19	26	7	213	203	(10)
PRINCETON	23	20	(3)	486	556	70
ROYALSTON	19	15	(4)	126	137	11
STERLING	65	68	3	1,205	1,194	(11)
TEMPLETON	112	97	(15)	1,049	964	(85)
WESTMINSTER	82	74	(8)	1,172	1,178	6
WINCHENDON	155	165	10	1,518	1,492	(26)
TOTAL IN DISTRICT	1,500	1,496	(4)	24,886	24,711	(175)
TOTAL OUT-OF-DISTRICT	20	13	(7)			
TOTAL ENROLLMENT	1,520	1,509	(11)			

* Enrollment figures used for 2016-2017 Assessment

** Enrollment figures used for 2017-2018 Assessment

ASSESSMENT RATIO PERCENTAGES

TRANSPORTATION & OTHER OPERATING PERCENTAGES

CAPITAL PERCENTAGES *

<u>COMMUNITIES</u>	<u>10/1/2015</u>	<u>10/1/2016</u>	<u>INC/DEC</u>	<u>10/1/2015</u>	<u>10/1/2016</u>	<u>INC/DEC</u>
	<u>(2016-2017)</u>	<u>(2017-2018)</u>		<u>(2016-2017)</u>	<u>(2017-2018)</u>	
Ashburnham	3.87%	3.88%	0.01%	4.28%	4.19%	-0.09%
Ashby	2.47%	2.27%	-0.20%	1.86%	1.79%	-0.07%
Athol	5.67%	5.75%	0.08%	6.31%	6.09%	-0.22%
Barre	2.47%	2.81%	0.34%	3.32%	3.30%	-0.02%
Fitchburg	27.86%	26.60%	-1.26%	23.97%	24.91%	0.94%
Gardner	10.19%	10.90%	0.71%	10.52%	10.44%	-0.08%
Harvard	0.40%	0.53%	0.13%	4.15%	4.09%	-0.06%
Holden	4.33%	4.88%	0.55%	12.53%	12.38%	-0.15%
Hubbardston	4.73%	5.01%	0.28%	2.52%	2.55%	0.03%
Lunenburg	6.07%	6.15%	0.08%	6.85%	6.66%	-0.19%
Petersham	0.27%	0.13%	-0.14%	0.50%	0.43%	-0.07%
Phillipston	1.27%	1.74%	0.47%	0.86%	0.82%	-0.04%
Princeton	1.53%	1.34%	-0.19%	1.95%	2.25%	0.30%
Royalston	1.27%	1.00%	-0.27%	0.51%	0.55%	0.04%
Sterling	4.33%	4.55%	0.22%	4.85%	4.83%	-0.02%
Templeton	7.47%	6.48%	-0.99%	4.22%	3.90%	-0.32%
Westminster	5.47%	4.95%	-0.52%	4.71%	4.77%	0.06%
Winchendon	10.33%	11.03%	0.70%	6.10%	6.04%	-0.06%
TOTALS	100.00%	100.00%	0.00%	100.00%	100.00%	0.00%

* Capital Percentages are used for Bonds and Capital cost.

COMMUNITY ASSESSMENTS

		FISCAL YEAR 2018							
		(1)	(2)	(3)	(4)				
		REQUIRED	TRANSPORT/	CAPITAL		APPROVED	APPROVED		
FOUNDATION	FOUNDATION	MINIMUM	OPERATING	ASSESS.	ASSESS.	ASSESSMENT	ASSESSMENT	CHANGE	
COMMUNITIES	ENROLLMENT	CONTRIBUTION	ASSESS.	ASSESS.	BONDS	FY'2018	FY2017	FY'17 - FY'18	
FOUNDATION	BUDGET								
Ashburnham	58	905,486	405,012	26,312	7,861	10,609	449,794	441,942	7,852
Ashby	34	530,802	284,043	15,424	3,361	4,536	307,365	333,265	(25,900)
Athol	86	1,342,617	205,422	39,014	11,412	15,402	271,250	252,544	18,706
Barre	42	655,696	272,523	19,053	6,192	8,356	306,124	253,847	52,277
Fitchburg	398	6,213,505	1,584,617	180,554	46,710	63,040	1,874,921	1,967,086	(92,165)
Gardner	163	2,544,727	789,385	73,945	19,584	26,430	909,345	825,333	84,012
Harvard	8	109,283	90,800	3,629	7,671	10,353	112,453	93,020	19,433
Holden	73	1,139,663	672,614	33,117	23,211	31,325	760,267	667,463	92,804
Hubbardston	75	1,170,887	619,789	34,024	4,773	6,441	665,027	609,993	55,034
Lunenburg	92	1,436,287	805,318	41,736	12,482	16,845	876,381	890,058	(13,677)
Petersham	2	31,224	24,978	907	812	1,096	27,793	53,567	(25,774)
Phillipston	26	405,907	198,067	11,795	1,540	2,079	213,481	167,196	46,285
Princeton	20	312,236	258,749	9,073	4,219	5,694	277,734	310,521	(32,787)
Royalston	15	234,177	77,394	6,805	1,040	1,403	86,641	98,950	(12,309)
Sterling	68	1,061,604	801,647	30,848	9,060	12,227	853,782	783,665	70,117
Templeton	97	1,514,347	573,987	44,004	7,315	9,872	635,178	708,682	(73,504)
Westminster	74	1,155,275	691,005	33,570	8,938	12,063	745,577	792,925	(47,348)
Winchendon	165	2,575,950	839,511	74,853	11,321	15,279	940,963	870,874	70,089
Total	1496	23,339,672	9,194,861	678,665	187,500	253,050	10,314,076	10,120,930	193,146

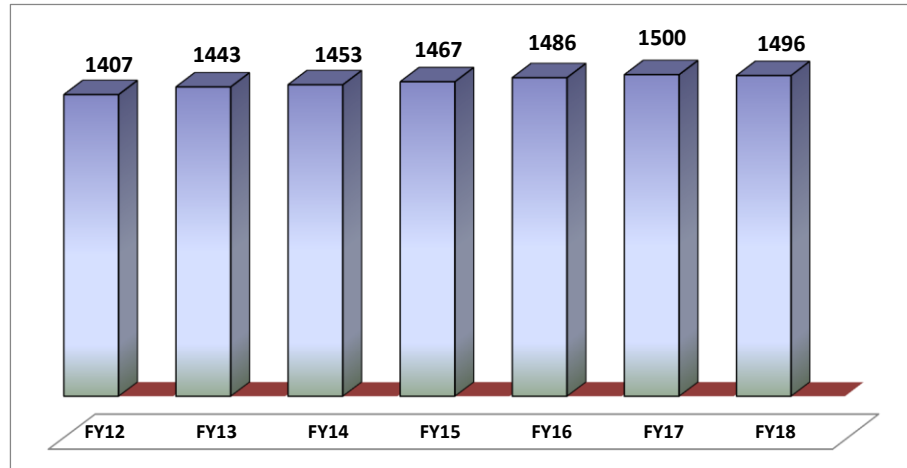
District Staffing Profile

Staffing Analysis by F.T.E.*	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
District Salaries							
School Committee Secretary	0.10	0.10	0.10	0.10	0.10	0.10	0.10
Superintendent	1.00	0.50	0.50	0.50	1.00	1.00	1.00
Superintendent Office Secretary	1.60	2.00	1.00	1.00	1.00	1.00	1.00
District Treasurer	0.10	0.10	0.10	0.10	0.10	0.10	0.10
Business Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Office Staff	4.00	5.00	5.00	5.00	5.00	5.00	4.50
Inventory Assistant	0.00	0.90	1.00	1.00	1.00	1.00	1.00
Coordinators/Supervisors	5.00	5.80	6.00	6.80	6.00	6.00	6.00
Secretaries to Coordinators/Supervisors	5.00	5.00	4.60	4.60	4.60	4.60	5.40
Principal	1.50	1.50	1.50	1.50	1.00	1.00	1.00
Assistant Principal	0.00	0.00	0.00	0.00	0.80	0.80	0.80
Principal Secretary	1.30	1.30	1.30	1.30	1.30	1.30	1.30
Co-op Students	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Academic Assessment Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Technology	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Technology Office Staff	3.40	4.00	4.00	4.00	4.50	4.50	2.50
Teachers - Sped	5.00	6.00	6.00	6.00	5.00	6.00	6.00
Teachers	104.00	105.50	106.00	108.00	108.00	106.00	107.00
Paraprofessionals	5.00	5.00	5.00	5.00	4.00	4.00	4.00
Speech Therapist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Media Communication Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Media Communication Support	1.00	1.00	1.00	2.00	1.50	1.50	1.50
Librarian	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Student Support Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Student Services Team Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Student Services Guidance Counselors	6.50	7.00	7.00	7.50	7.50	7.50	8.00
Dean of Admissions	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Communications Specialist	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Career Coach	0.00	0.00	0.00	0.00	1.00	1.00	0.00
Student Services Secretary Salaries	2.00	2.00	3.00	3.00	3.00	3.00	2.00
Student Services Special Needs Secretaries	1.00	2.00	1.00	1.00	1.00	1.00	1.00
Psychological Salaries	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Psychiatrist	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Nurse	2.00	1.00	1.00	2.00	3.00	3.00	3.00
Nurse Assistant	1.00	2.00	2.00	1.00	0.00	0.00	0.00
Security Salaries	1.50	1.50	1.50	1.50	1.50	1.50	1.50
School Resource Officer	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Director of Facilities	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Custodial Salaries	12.30	13.00	12.00	11.00	11.00	11.00	11.00
Maintenance of Building Salaries	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Salaries from Revolving/Special Revenue Funds							
Food Services	10.50	10.50	10.50	10.50	10.50	10.50	10.50
Day Care	2.50	2.50	2.50	2.50	2.50	2.50	2.50
Practical Nursing	3.00	2.50	2.50	2.50	2.50	3.00	4.00
Continuing and Post Graduate Studies	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Para Professionals	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Career Coach	0.30	1.00	1.00	1.00	0.00	0.00	0.00
Teaching Assistant	0.00	1.00	1.00	0.00	0.00	0.00	0.00
Teachers	2.00	2.00	2.00	3.30	2.30	2.30	2.50
Teachers - Sped	1.00	1.00	1.00	0.00	1.00	1.00	1.00
District Total	208.60	218.70	218.10	220.70	218.70	218.20	217.20

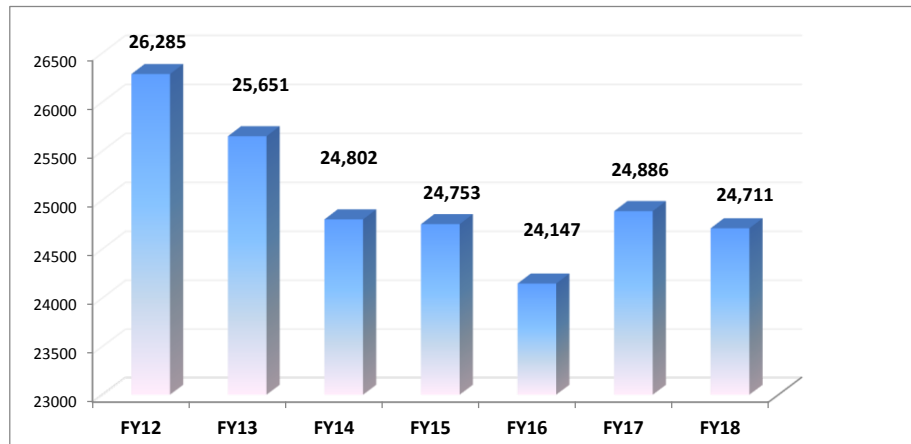
* F.T.E.= Full Time Equivalent includes all staff regardless of funding source

ENROLLMENT TRENDS

FOUNDATION ENROLLMENT FY 2012 - 2018 (October 1 Headcounts)



TOTAL DISTRICT SCHOOL ATTENDING CHILDREN FY 2011 - 2017 (October 1 Headcounts, Grades 1 -12)



FOUNDATION ENROLLMENT HISTORY

October 1, 1993 - 2015

October 1

CITY/TOWN	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993
Ashburnham	58	58	60	55	58	50	46	46	45	48	49	51	55	52	52	52	47	36	28	33	28	19	22	23
Ashby	34	37	40	44	43	41	44	40	44	42	38	44	42	46	45	46	53	52	46	42	34	33	26	23
Athol	86	85	92	97	110	109	122	130	124	117	105	100	99	102	102	91	89	77	71	66	57	46	48	44
Barre	42	37	38	40	43	41	38	41	39	32	34	29	20	22	16	19	18	22	27	21	18	18	21	12
Fitchburg	398	418	412	403	395	412	403	407	405	408	407	381	364	361	348	377	392	444	471	468	480	464	447	426
Gardner	163	153	157	173	175	207	195	168	163	146	137	135	134	128	135	128	106	108	123	114	112	117	120	117
Harvard	8	6	8	6	5	5	5	6	4	5	4	4	3	0	1	3	3	4	4	0	3	2	3	2
Holden	73	65	77	70	61	55	47	48	56	42	44	38	42	47	38	32	23	11						
Hubbardston	75	71	61	64	59	54	53	50	47	53	40	40	40	33	35	23	31	31	26	22	18	17	23	20
Lunenburg	92	91	78	71	74	69	64	65	64	55	64	59	61	53	44	51	45	46	40	34	37	37	45	41
Petersham	2	4	5	4	8	4	6	7	5	4	3	8	10	10	10	10	6	4	4	5	7	4	4	5
Phillipston	26	19	19	21	17	18	20	15	18	17	15	16	17	19	16	11	12	12	12	14	10	11	9	10
Princeton	20	23	21	18	14	14	14	17	17	17	16	17	18	22	23	23	25	18	17	15	8	4	6	8
Royalston	15	19	20	23	24	21	21	18	16	25	26	28	28	19	19	16	20	22	17	13	12	11	11	16
Sterling	68	65	64	56	59	54	53	50	46	55	58	57	53	43	52	47	45	50	36	37	40	33	37	45
Templeton	97	112	99	101	111	108	104	89	70	67	67	59	60	53	50	45	45	34	30	26	18	29	30	29
Westminster	74	82	83	81	70	62	57	54	54	60	68	63	64	52	56	48	42	35	39	38	31	28	34	30
Winchendon	165	155	152	140	127	115	115	114	135	141	144	148	116	100	92	67	77	87	81	81	91	80	90	100
SUBTOTALS	1,496	1,500	1,486	1,467	1,453	1,443	1,407	1,365	1,352	1,334	1,319	1,277	1,226	1,162	1,134	1,089	1,079	1,093	1,072	1,029	1,004	953	976	951
OUT OF DISTRICT	13	20	26	22	19	23	12	15	15	20	18	22	31	33	44	51	48	55	55	36	36	22	14	4
TOTALS	1,509	1,520	1,512	1,489	1,472	1,466	1,419	1,380	1,367	1,354	1,337	1,299	1,257	1,195	1,178	1,140	1,127	1,148	1,127	1,065	1,040	975	990	955

BUDGET AND ENROLLMENT HISTORY

1996 - 2017

FISCAL YEAR	\$ INCREASE BUDGET	% INCREASE YEAR-YEAR	STUDENT COUNT (Foundation Enroll + School Choice In)	DISTRICT		FOUNDATION ENROLLMENT		
				IN	OUT *	INCREASE/ DECREASE	% INCREASE/ DECREASE	
2018	26,895,680	521,212	1.98%	1,509	1,496	13	(4)	-0.26%
2017	26,374,468	145,102	0.55%	1,520	1,500	20	14	0.93%
2016	26,229,366	588,533	2.30%	1,512	1,486	26	19	1.28%
2015	25,640,833	855,553	3.45%	1,489	1,467	22	14	0.95%
2014	24,785,280	452,071	1.86%	1,472	1,453	19	10	0.68%
2013	24,333,209	1,588,430	6.98%	1,466	1,443	23	36	2.54%
2012	22,744,779	519,455	2.34%	1,419	1,407	12	42	3.04%
2011	22,225,324	121,043	0.55%	1,380	1,365	15	13	0.95%
2010	22,104,281	(284,389)	-1.27%	1,367	1,352	15	18	1.33%
2009	22,388,670	1,200,991	5.67%	1,354	1,334	20	15	1.12%
2008	21,187,679	1,698,956	8.72%	1,337	1,319	18	42	3.23%
2007	19,488,723	2,114,252	12.17%	1,299	1,277	22	51	4.06%
2006	17,374,471	1,274,681	7.92%	1,257	1,226	31	64	5.36%
2005	16,099,790	951,490	6.28%	1,195	1,162	33	28	2.38%
2004	15,148,300	13	0.00%	1,178	1,134	44	45	3.95%
2003	15,148,287	376,733	2.55%	1,140	1,089	51	10	0.89%
2002	14,771,554	677,505	4.81%	1,127	1,079	48	(14)	-1.22%
2001	14,094,049	1,499,807	11.91%	1,148	1,093	55	21	1.86%
2000	12,594,242	1,679,595	15.39%	1,127	1,072	55	43	4.04%
1999	10,914,647	572,646	5.54%	1,065	1,029	36	25	2.40%
1998	10,342,001	471,467	4.78%	1,040	1,004	36	51	5.23%
1997	9,870,534	446,318	4.74%	975	953	22	(23)	-2.32%
1996	9,424,216	374,627	4.14%	990	976	14	25	2.62%

* OUT ~ School Choice and Out of District Students

ASSESSMENT HISTORY

1998-2017

SCHOOL YEAR	ASHBY	BARRE	FITCHBURG	GARDNER	HARVARD	HUBBARDSTON	LUNENBURG	ROYALSTON	STERLING	WINCHENDON	ASHBURNHAM	ATHOL	PETERSHAM	PHILLIPSTON	PRINCETON	TEMPLETON	WESTMINSTER	HOLDEN	TOTAL	% CHANGE
2017-2018	307,365	306,124	1,874,921	909,345	112,453	665,027	876,381	86,641	853,782	940,963	449,794	271,250	27,793	213,481	277,734	635,178	745,577	760,267	10,314,076	1.91%
2016-2017	333,265	253,847	1,967,086	825,333	93,020	609,993	890,058	98,950	783,665	870,874	441,942	252,544	53,567	167,196	310,521	708,682	792,925	667,463	10,120,930	0.81%
2015-2016	358,061	268,843	1,974,155	831,444	121,504	513,838	799,478	114,157	765,868	872,421	462,389	262,014	64,094	171,666	296,394	611,466	773,556	777,978	10,039,328	6.33%
2014-2015	389,951	301,887	1,742,968	818,615	98,949	471,062	760,058	115,473	677,868	779,975	442,182	237,738	56,509	182,534	289,698	582,502	754,280	739,215	9,441,464	8.74%
2013-2014	327,562	281,949	1,746,284	814,778	75,069	418,737	708,561	103,562	646,236	666,218	444,495	262,246	86,691	135,757	181,770	601,056	602,904	578,847	8,682,724	7.68%
2012-2013	318,059	262,502	1,658,610	868,080	76,807	350,635	680,908	73,917	596,476	556,784	380,964	222,442	76,170	137,227	201,079	530,714	528,202	543,688	8,063,263	8.89%
2011-2012	316,895	222,813	1,593,589	766,225	78,202	309,380	628,573	67,452	564,643	518,250	329,892	219,794	52,367	149,003	185,190	477,136	460,263	465,097	7,404,765	1.37%
2010-2011	289,032	237,666	1,660,910	690,540	87,382	287,584	633,124	55,301	538,144	523,310	331,566	253,764	57,954	115,453	212,129	419,760	434,778	476,564	7,304,961	0.62%
2009-2010	317,744	223,362	1,666,432	666,754	65,117	259,396	637,977	51,116	493,214	596,133	327,607	248,829	41,901	125,753	209,986	330,692	429,081	568,981	7,260,073	-1.32%
2008-2009	308,178	165,655	1,871,885	674,258	75,060	257,453	565,210	56,499	585,414	713,269	387,776	169,675	32,796	109,182	211,475	278,545	440,879	454,175	7,357,381	3.64%
2007-2008	270,524	167,198	1,784,284	598,963	66,443	186,799	638,471	53,493	603,589	686,201	377,261	148,626	24,566	89,834	190,563	262,304	463,911	486,275	7,099,305	4.92%
2006-2007	308,649	135,242	1,647,516	564,373	64,765	186,193	584,719	54,663	559,688	632,395	403,929	165,359	66,406	91,431	209,730	221,161	420,551	449,347	6,766,117	5.97%
2005-2006	330,323	101,024	1,645,915	547,285	44,192	193,106	516,748	54,362	433,867	465,829	421,346	212,842	71,948	80,842	230,218	195,125	397,951	442,024	6,384,946	12.59%
2004-2005	357,691	95,095	1,561,381	493,573	33,636	178,734	401,764	34,339	314,342	335,693	397,917	220,926	62,933	59,817	248,116	136,113	340,733	398,316	5,671,121	2.94%
2003-2004	386,384	92,354	1,686,545	370,495	41,130	199,657	312,615	42,430	282,200	321,706	395,704	274,357	43,913	50,294	261,677	126,295	289,840	331,569	5,509,165	-3.24%
2002-2003	376,635	100,955	1,719,938	544,752	46,849	158,522	383,455	37,116	224,689	291,616	417,395	273,460	60,430	45,907	253,975	136,576	316,201	304,973	5,693,443	8.29%
2001-2002	385,113	99,492	1,704,005	370,880	51,159	164,461	313,448	39,310	209,102	292,231	384,523	257,173	41,224	42,231	255,678	136,126	245,384	266,131	5,257,671	6.34%
2000-2001	363,864	129,315	1,985,269	332,113	58,837	156,374	308,812	55,286	260,200	344,777	263,997	163,207	20,567	42,449	158,647	35,582	145,938	118,762	4,943,995	11.47%
1999-2000	304,263	147,467	1,972,348	425,607	55,426	119,362	218,679	33,672	57,243	231,231	182,473	189,616	16,330	84,107	129,092	121,535	146,997		4,435,447	4.77%
1998-1999	283,027	98,468	2,091,495	325,285	280	89,569	128,491	17,524	63,726	253,237	213,456	184,600	27,833	115,281	111,896	65,897	163,460		4,233,525	